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Research
(646) 780-8880
research@tigressfp.com

Trading
(646) 780-8890
trading@tigressfp.com

Tigress Financial Partners LLC
 Member of FINRA / MSRB / SIPC
 500 Fifth Avenue
 New York, NY 10110
 (212) 430-8700
www.tigressfinancialpartners.com

Research Updates
Colgate-Palmolive Company (CL-US) 2

We reiterate our Neutral rating on CL. Q4 was another mixed quarter for the company which saw continued organic sales increases of 5.0% largely driven by Q/Q market share increases in toothpaste, manual toothbrushes, mouthwash, liquid hand soap and fabric cleaners. These increases were incremental and are not expecting significant Economic Profit growth going forward. CL will continue to wade through macro and FX headwinds but we believe the company is fairly valued given its limited prospects for driving Economic Profit growth.

Procter & Gamble Company (PG-US) 3

We reiterate our Neutral rating on PG. Q2 was highlighted by restructuring initiatives that are reshaping PG; the company is divesting non-core assets and aggressively lowering costs. We note this has improved operating margins and Economic Profit margin. However, these "shrink to grow" initiatives have yet to pave the pathway to future Economic Profit growth. While valuation has begun to moderate, we still see shares as fairly valued and when taken in conjunction with the challenging macro landscape shares of PG provide very limited opportunity for shareholder value creation.

Nu Skin Enterprises, Inc. Class A (NUS-US) 4

We reiterate our Strong Buy rating on NUS. Shares came under pressure after Q4 earnings that missed expectations and featured weak FY'16 guidance. We believe the negative sentiment surrounding FY'16 is overdone, especially as NUS's management has indicated multiple times that they will guide very conservatively. The company has proven it can excel in volatile markets and features broad-based growth driven by Limited Times Offerings (LTOs). We expect NUS to drive strong sales growth across domestic and international markets resulting in Economic Profit growth over NTM, taken with its low valuation and improving Economic Profit margin trends, we are confident that the company can drive greater future shareholder value.

Boston Beer Company, Inc. Class A (SAM-US) 5

We reiterate our Buy rating on SAM. Shares have come under pressure following Q4 earnings that missed and included soft FY16 guidance. Despite this negativity, SAM reported top line growth of 6.3% Y/Y and continues to generate positive Economic Profit. We believe at current levels the risk/reward proposition provides an opportune point of entry. Further, while the company will continue to face issues regarding ever changing consumer tastes, we believe SAM will continue to ride the secular growth trend in microbrews, while targeting strategic acquisitions like Coney Island Brewing, which in turn will re-accelerate Economic Profit growth.

Please refer to the last three pages of this report for important certification, disclosure and disclaimer information.

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Research Highlights

Company Notes

Colgate-Palmolive Company (CL-US) Household Products

Ivan Feinseth
Chief Investment Officer
 (646) 780-8901 Direct
ifeinseth@tigressfp.com

Research Action:

Reiterate Rating

Rating:	Neutral
Prior Rating:	Neutral
Price 03/01/2016:	\$67.33
52 Week High / Low:	\$71.56 / \$50.84

Key Data: (TTM as of Dec-15)

Excess Cash per Share:	\$0.32
Annual Dividend:	\$1.52
Dividend Yield:	2.26%
Ave. Volume (30 Day):	3.6M
Shares Outstanding:	892.7M
Float:	889.5M
Equity MV:	\$60,108.1M
Sales TTM:	\$16,034.0M
Beta:	0.80
EBITDAR:	\$4,601.5M
NOPAT:	\$2,206.6M
Total Invested Capital:	\$8,262.9M
Return on Capital:	24.70%
Cost of Capital:	5.08%
Economic Profit:	\$1,752.9M
Market Value Added:	\$59,277.1M
Current Operations Value:	\$42,785.1M
Future Growth Value:	\$24,754.9M

- **We reiterate our Neutral rating on CL.** Q4 was another mixed quarter for the company which saw continued organic sales increases of 5.0% largely driven by Q/Q market share increases in toothpaste, manual toothbrushes, mouthwash, liquid hand soap and fabric cleaners. These increases were incremental and are not expecting significant Economic Profit growth going forward. CL will continue to wade through macro and FX headwinds but we believe the company is fairly valued given its limited prospects for driving Economic Profit growth.
- **Multiple headwinds.** Overall, CL's revenue declined 7.19% over the LTM period as a result of FX headwinds from the strong dollar and as well as continued low single digit organic growth in North America. While the 5% increase in organic growth was a positive during the last quarter of 2015, pricing increases represented 4% of that growth, while volume increases were only 1%. We believe pricing increases do not represent a viable growth strategy over the long term as consumer wage growth remains stagnant making price increases harder to push through; volume growth will be a key driver of continued organic growth and we believe at current rates CL is not primed to generate meaningful top line improvements.
- **Elevated Valuation metrics limit upside.** CL currently trades at an EV/EP of 28.19x, the highest in the industry. Further, the company's 20.7% Future Growth Value, which measures the markets expectations for the company to generate future Economic Profit, remains near the high end of its 5 yr. historical range of 19.52%. We believe shares are appropriately valued at these levels and see limited further share price appreciation.

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Tigress Financial Partners LLC - Member of FINRA / MSRB / SIPC

Research: (646) 780-8880 research@tigressfp.com

500 Fifth Avenue New York, NY 10110 (212) 430-8700 www.tigressfinancialpartners.com

Research Highlights

Company Notes

Procter & Gamble Company (PG-US) Household Products

Ivan Feinseth
Chief Investment Officer
 (646) 780-8901 Direct
ifeinseth@tigressfp.com

Research Action:

Reiterate Rating

Rating: Neutral

Prior Rating: Neutral

Price 03/01/2016: \$81.23

52 Week High / Low: \$85.44 / \$65.02

Key Data: (TTM as of Dec-15)

Excess Cash per Share: \$3.99

Annual Dividend: \$2.65

Dividend Yield: 3.26%

Ave. Volume (30 Day): 9.6M

Shares Outstanding: 2,704.6M

Float: 2,703.8M

Equity MV: \$219,692.2M

Sales TTM: \$69,374.0M

Beta: 0.77

EBITDAR: \$18,114.4M

NOPAT: \$11,229.3M

Total Invested Capital: \$110,379.6M

Return on Capital: 9.99%

Cost of Capital: 4.97%

Economic Profit: \$5,636.2M

Market Value Added: \$143,350.2M

Current Operations Value: \$223,700.4M

Future Growth Value: \$30,029.4M

- **We reiterate our Neutral rating on PG.** Q2 was highlighted by restructuring initiatives that are reshaping PG; the company is divesting non-core assets and aggressively lowering costs. We note this has improved operating margins and Economic Profit margin. However, these “shrink to grow” initiatives have yet to pave the pathway to future Economic Profit growth. While valuation has begun to moderate, we still see shares as fairly valued and when taken in conjunction with the challenging macro landscape shares of PG provide very limited opportunity for shareholder value creation.
- **Shrink to Grow initiatives taking hold.** In India, core businesses grew 10% Q/Q, while soon to be divested businesses fell 35% resulting in 2% top line growth. PG shuttered unprofitable portions of its family care business in Mexico to focus on its low growth but very profitable higher tier products. PG is ahead of its five-year COGs savings target of \$6B, with management current setting expectations to exceed the initial target by 15%. As for its growth initiatives, PG is rolling out new Fabric Care products in an attempt to capture the 70% of US consumers who wear athletic gear multiple times a week and US Baby Care has improved its market share through product improvement and aggressive online marketing. These changes have assisted in boosting Operating Cash Flow (EBITDAR) margin from 24.41% to 27.04% and have also translated into expanding of Economic Profit margin.
- **Top line growth tepid across product categories.** PG’s core businesses were flat to negative on the top line in Q2. Grooming sales were up 3%, driven by 18% growth in ProGlide cartridge sales, but PG is facing intense competition for razors and blades through online ordering companies like Dollar Shave Club. In fact, the male cartridge market declined 7% Y/Y and Online Grooming has become an area of growth, pressuring PG’s legacy business. Likewise, PG’s Baby and Family segment was softer than anticipated, \$4.71B vs estimates of \$4.82B, due to macro and product mix headwinds, while Beauty, Healthcare and Fabric and Home Care were also soft.
- **Macro headwinds show no signs of abating.** The strong dollar continues to drag on overall results with 63% of PG’s revenues taken in internationally; PG has seen the dollar more than double in relation to the ruble over the last two years while the company’s European competitors have seen half of that impact. China, Brazil, Argentina and uncertainty in the Middle East will continue to have a negative impact on PG in NTM and we fear could offset gains surrounding the company’s restructuring, we prefer to proceed cautiously.

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Tigress Financial Partners LLC - Member of FINRA / MSRB / SIPC

Research: (646) 780-8880 research@tigressfp.com

500 Fifth Avenue New York, NY 10110 (212) 430-8700 www.tigressfinancialpartners.com

Company Notes
Nu Skin Enterprises, Inc. Class A (NUS-US)
Personal Products

Ivan Feinseth
Chief Investment Officer
(646) 780-8901 Direct
ifeinseth@tigressfp.com

Research Action:
Reiterate Rating
Rating: Strong Buy
Prior Rating: Strong Buy
Price 03/01/2016: \$31.28
52 Week High / \$62.87
Low: \$23.51
Key Data: (TTM as of Dec-15)
Excess Cash per Share: \$4.07
Annual Dividend: \$1.42
Dividend Yield: 4.55%
Ave. Volume (30 Day): 1.7M
Shares Outstanding: 55.8M
Float: 52.8M
Equity MV: \$1,746.0M
Sales TTM: \$2,245.0M
Beta: 0.46
EBITDAR: \$369.8M
NOPAT: \$154.4M
Total Invested Capital: \$1,164.4M
Return on Capital: 13.01%
Cost of Capital: 3.62%
Economic Profit: \$111.4M
Market Value Added: \$952.7M
Current Operations Value: \$4,239.7M
Future Growth Value: -\$2,122.6M

- **We reiterate our Strong Buy rating on NUS.** Shares came under pressure after Q4 earnings that missed expectations and featured weak FY'16 guidance. We believe the negative sentiment surrounding FY'16 is overdone, especially as NUS's management has indicated multiple times that they will guide very conservatively. The company has proven it can excel in volatile markets and features broad-based growth driven by Limited Times Offerings (LTOs). We expect NUS to drive strong sales growth across domestic and international markets resulting in Economic Profit growth over NTM, taken with its low valuation and improving Economic Profit margin trends, we are confident that the company can drive greater future shareholder value.
- **LTO events for new product rollouts will continue to be a catalyst throughout 2016.** NUS creates strong demand for new product offerings through initial Limited Time Offerings that clear out initial inventory and generate positive buzz before a full market roll-out. The company has had very strong results LTO of ageLOC Youth in the Americas, resulting in generation of \$21M in sales and 16% Y/Y revenue growth, and in Southeast Asia which saw 44% revenue growth in constant currency. Sales-leaders gains, a key metric of top line growth, experienced double digit growth in China and we believe the Q2'16 LTO of ageLOC Me in China will result in stronger than anticipated growth in local currency Y/Y, which management conservatively estimates will be in the low double digits.
- **Soft FY'16 guidance a result of very conservative management.** Management has become very conservative since Q3 earnings – "When you miss you...get conservative everywhere to make sure that doesn't happen again." Current soft guidance is based off of weak Q4 post-LTO results in Korea, which we believe was a unique issue as the subscriber rollout did not lock in long term users. Management's main concern is that the post-LTO weakness seen in South Korea was potentially macro related, and thus they became conservative across all regions. We appreciate management's pragmatism but we believe LTOs in China and the U.S. are more indicative of NUS's growth prospects for the future and believe that NUS will not be overly impacted by macro weakness.
- **NUS features low Valuation metrics and a large dividend.** NUS is undervalued; EV/EBITDAR of 6.24x is well below the industry median of 10.15x and cheaper than 88% of the household products industry. The company offers a dividend which annually yields 4.55%, over twice the average dividend of the S&P 500.

For more information or a copy of our complete report, please contact us at (646) 780-8880 or research@tigressfp.com

Tigress Financial Partners LLC - Member of FINRA / MSRB / SIPC
Research: (646) 780-8880 research@tigressfp.com

 500 Fifth Avenue New York, NY 10110 (212) 430-8700 www.tigressfinancialpartners.com

Company Notes
**Boston Beer Company, Inc. Class A (SAM-US)
 Beverages**

Ivan Feinseth
Chief Investment Officer
(646) 780-8901 Direct
ifeinseth@tigressfp.com

Research Action:
Reiterate Rating
Rating: Buy

Prior Rating: Buy

Price 03/01/2016: \$189.06

52 Week High / \$277.88

Low: \$160.84

Key Data: (TTM as of Dec-15)
Excess Cash per Share: \$3.62

Annual Dividend: \$0.00

Dividend Yield: 0.00%

Ave. Volume (30 Day): 0.2M

Shares Outstanding: 12.8M

Float: 7.9M

Equity MV: \$2,426.1M

Sales TTM: \$959.9M

Beta: 1.12

EBITDAR: \$203.3M

NOPAT: \$99.7M

Total Invested Capital: \$534.9M

Return on Capital: 19.35%

Cost of Capital: 6.82%

Economic Profit: \$71.3M

Market Value Added: \$1,907.7M

Current Operations Value: \$1,480.8M

Future Growth Value: \$961.8M

- **We reiterate our Buy rating on SAM.** Shares have come under pressure following Q4 earnings that missed and included soft FY16 guidance. Despite this negativity, SAM reported top line growth of 6.3% Y/Y and continues to generate positive Economic Profit. We believe at current levels the risk/reward proposition provides an opportune point of entry. Further, while the company will continue to face issues regarding ever changing consumer tastes, we believe SAM will continue to ride the secular growth trend in microbrews, while targeting strategic acquisitions like Coney Island Brewing, which in turn will re-accelerate Economic Profit growth.
- **Secular growth and strategic acquisitions will continue to drive Economic Profit growth.** SAM continues to be well positioned to capitalize on emerging trends in the alcoholic beverage market. The cider market appears to be stabilizing and the company has pivoted to the Nitro Project and a Grapefruit IPA in cans and bottles to capitalize on Q4'15 draft release that is part of strong secular trends in fruit IPAs. We are encouraged by management's commentary that the company will continue to look to make strategic acquisitions through their craft brew incubation project Alchemy & Science, which acquired Coney Island Brewing. M&A activity is increasing in the beer space as mid-tier brewers (by volume) look to bigger players to assist with size expansion while retaining original recipes and brand direction. We believe the Artisanal Brewing Ventures merger of Victory Brewing Company (29th by Volume in U.S.) and Southern Tier Brewing (35th by Volume in U.S.) is evidence of these trends and SAM's strong cash and debt metrics coupled with managerial willingness, have primed the company for further acquisitions.
- **Short term headwinds have created attractive Risk/Reward proposition at these levels.** Shares are trading at EV/EP of 27.08x, down from 39.27x a year earlier despite continued positive Economic Profit, of \$71.3M in the LTM. The market has reacted strongly to a 3% decline in depletions due to decreases in the flagship Sam Adams and Angry Orchard brands and light FY'16 guidance. However, we feel these concerns are over blown as cider represents only 1% of overall sales, and believe SAM has properly targeted current growth trends in beer, which will drive improved depletions. Further, the company's Future Growth Value has contracted from 48.2% to 21.9%, well below its 5yr and 3yr averages of 37.8% and 42.9% respectively, which we believe also limits further downside to the share price.

For more information or a copy of our complete report, please contact us at (646) 780-8880 or research@tigressfp.com

Tigress Financial Partners LLC - Member of FINRA / MSRB / SIPC
Research: (646) 780-8880 research@tigressfp.com

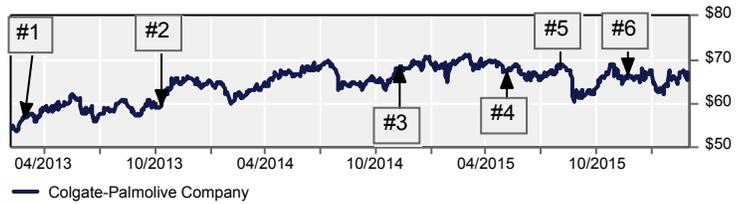
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Research Highlights

Ratings History

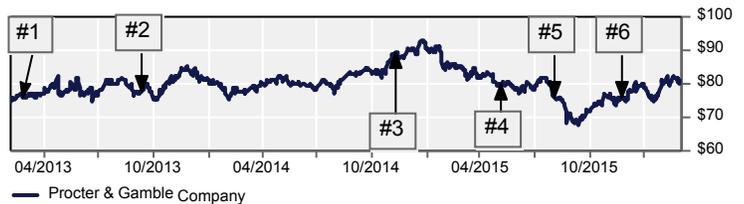
Colgate-Palmolive Company (CL-US)

Item #	Date	Research Action	Rating	Price
#6	11/24/2015	Reiterate Rating	Neutral	\$66.82
#5	08/03/2015	Reiterate Rating	Neutral	\$68.42
#4	05/05/2015	Reiterate Rating	Neutral	\$67.38
#3	11/10/2014	Reiterate Rating	Neutral	\$68.55
#2	10/09/2013	Reiterate Rating	Neutral	\$59.83
#1	02/25/2013	Initiation of Coverage	Neutral	\$57.01



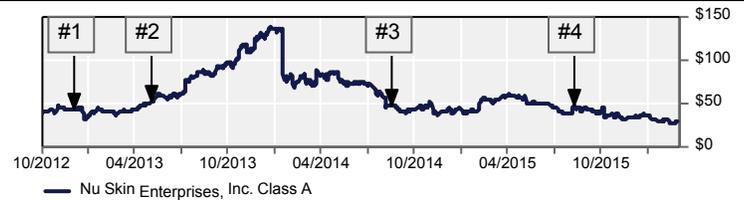
Procter & Gamble Company (PG-US)

Item #	Date	Research Action	Rating	Price
#6	11/24/2015	Reiterate Rating	Neutral	\$76.45
#5	08/04/2015	Reiterate Rating	Neutral	\$75.91
#4	05/05/2015	Reiterate Rating	Neutral	\$80.07
#3	11/10/2014	Reiterate Rating	Neutral	\$89.45
#2	09/10/2013	Reiterate Rating	Neutral	\$77.95
#1	02/25/2013	Initiation of Coverage	Neutral	\$75.92



Nu Skin Enterprises, Inc. Class A (NUS-US)

Item #	Date	Research Action	Rating	Price
#4	08/11/2015	Reiterate Rating	Strong Buy	\$47.82
#3	08/19/2014	Reiterate Rating	Strong Buy	\$49.58
#2	05/06/2013	Reiterate Rating	Strong Buy	\$54.52
#1	12/03/2012	Initiation of Coverage	Strong Buy	\$45.45



Boston Beer Company, Inc. Class A (SAM-US)

Item #	Date	Research Action	Rating	Price
#4	08/12/2015	Reiterate Rating	Buy	\$234.30
#3	03/17/2015	Reiterate Rating	Buy	\$264.32
#2	08/05/2014	Reiterate Rating	Buy	\$222.01
#1	02/28/2014	Initiation of Coverage	Buy	\$236.75



Tigress Financial Partners LLC - Member of FINRA / MSRB / SIPC

Research: (646) 780-8880 research@tigressfp.com

500 Fifth Avenue New York, NY 10110 (212) 430-8700 www.tigressfinancialpartners.com

Tigress Research Methodology Overview

We employ proprietary quantitative valuation models combined with dynamic fundamental analysis based on the principles of Economic Profit to formulate timely and insightful investment ratings, analysis, strategies and recommendations.

We make key adjustments to reported financial data eliminating GAAP-based accounting distortions and measuring all companies on a cash operating basis.

Our proprietary research framework is a multi-factor model that scores and ranks companies based on their risk-adjusted ability to create Economic Profit relative to their current market value focusing on three key components:

Business Performance: Measuring economic profitability, growth and operating efficiency.

Risk: Measuring business sustainability, volatility, strength and consistency.

Valuation: Linking business performance to market value. Measuring value created relative to capital employed and enterprise multiples of economic profit and cash flow.

We score and rank 24 key measurements of performance, risk and value into relative market and industry investment recommendations.

For more information on our research methodology, please review the Tigress Investment Research Guide to Company Valuation and Analysis.

Glossary of Key Terms and Measures

Excess Cash per Share: Excess Cash per Share is the amount of excess cash divided by basic shares outstanding. Excess Cash consists of all cash and short-term securities less operating cash needed to run the business. Operating Cash is 5% of TTM net sales revenue.

EBITDAR: Earnings Before Interest, Taxes, Depreciation, Amortization, and Restructuring and Rent Costs. This is especially important when comparing companies that use a significant amount of leased assets like restaurants and retailers.

NOPAT: Net Operating Profit after Tax. Represents a company's after-tax cash operating profit excluding financing costs.

Total Invested Capital: Total Invested Capital the total cash investment that shareholders and debt holders have made during the life of company.

Return on Capital: Return on Capital equals NOPAT divided by Total Invested Capital. It is a key measure of operating efficiency. ROC quantifies how well a company generates cash flow relative to the capital invested in its business.

Cost of Capital: Is the proportionately weighted cost of each category of capital – common equity, preferred equity and debt.

Economic Profit: Economic Profit is the net operating income after tax less the opportunity cost of the total capital invested. It is the most important driver of shareholder value.

Current Operations Value: Current Operations Value is the portion of market value based on the discounted present value of the current earnings stream assuming it remains constant forever.

Future Growth Value: Future Growth Value is the portion of market value based on un-earned Economic Profit

For more information on the key terms and measures, please review the Tigress Investment Research Guide to Company Valuation and Analysis.

Tigress Financial Partners LLC - Member of FINRA / MSRB / SIPC

Research: (646) 780-8880 research@tigressfp.com

500 Fifth Avenue New York, NY 10110 (212) 430-8700 www.tigressfinancialpartners.com

Research Highlights

Contacts

Ivan Feinseth
 Chief Investment Officer
 (646) 780-8901 Direct
ifeinseth@tigressfp.com

Philip Van Deusen
 Director of Research
 (646) 780-8887 Direct
pvandeusen@tigressfp.com

Ernest Williams
 SVP, Institutional Sales & Trading
 (646) 780-8905
ewilliams@tigressfp.com

George Medina
 Senior Managing Director, Trading
 (646) 780-8910 Direct
gmedina@tigressfp.com

Pablo Quesnel
 Managing Director, Trading
 (646) 780-8886 Direct
pquesnel@tigressfp.com

Giuseppe Schwarz
 Trading Support
 (646) 780-8914 Direct
gschwarz@tigressfp.com

Analyst Certification

I, Ivan Feinseth, hereby certify that the views expressed herein accurately reflect my personal views about the subject company and their securities and that I have not been and will not be directly or indirectly compensated for expressing specific recommendations or views in the report.

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Rating:	Meaning:	Rating Distribution (03/01/2016)			
		Companies Under Coverage		Relationship Companies Under Coverage*	
		#	%	#	%
Strong Buy:	Expect significant price gains in the price of the stock relative to its industry peer group and general market over the next 12 months.	18	14%	0	0
Buy:	Expect out-performance for the price of the stock relative to its industry peer group and general market over the next 12 months.	56	43%	4	80%
Neutral:	Expect little or no outperformance opportunity over the next 12 months.	50	38%	1	20%
Underperform:	Expect underperformance for the price of the stock relative to its industry peer group and general market over the next 12 months.	7	5%	0	0
Sell:	Expect price decline or significant relative market and industry underperformance over the next 12 months.	0	0%	0	0

*Relationship Companies under research coverage are companies in which Tigress Financial Partners LLC or one of its affiliates has received compensation for investment banking or non-investment banking services from the company, affiliated entities and / or its employees within the past twelve months or expects to do so within the next three months.

Total	131	100%	6	100%
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Research: (646) 780-8880 research@tigressfp.com

500 Fifth Avenue New York, NY 10110 (212) 430-8700 www.tigressfinancialpartners.com

Specific Disclosures for the companies that are the subject of this Report

Company:	Disclosure:
Nu Skin Enterprises, Inc. Class A (NUS-US)	14

Key	Disclosure:
1.	The Analyst or a household member responsible for the production of this report currently holds a position in securities of the company that is the primary subject of this report in a personal, related or beneficial account.
2.	The Analyst or a household member responsible for the production of this report beneficially owns one percent or more in securities of the company that is the primary subject of this report in a personal, related or beneficial account.
3.	Tigress Financial Partners LLC together with its affiliates beneficially owns one percent or more of the security that is the primary subject of this report.
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9.	Within the last 12 months, Tigress Financial Partners LLC, or an affiliated entity has received compensation for investment banking services from the company that is the primary subject of this report.
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13.	In the next 3 months, Tigress Financial Partners LLC, or an affiliated entity, expects to receive compensation for non-investment banking services from the company that is the primary subject of this report.
14.	Accounts managed by Tigress Financial Partners LLC, and / or an employee or an affiliated entity currently hold a position in the security that is the primary subject of this report.
15.	Tigress Financial Partners LLC and /or an affiliated entity currently has contracted the products and / or services of the company that is the primary subject of this report.

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Research: (646) 780-8880 research@tigressfp.com

500 Fifth Avenue New York, NY 10110 (212) 430-8700 www.tigressfinancialpartners.com